## **EXHIBIT P**

UNITED STATES DISTRICT COURT EASTERN DISTRICT OF MICHIGAN SOUTHERN DIVISION

UNITED STATES OF AMERICA,

Government,

HONORABLE GEORGE CARAM STEEH

v.

No. 12-20254

FUJIKURA, LTD,

Defendant.

GUILTY PLEA AND SENTENCE

Thursday, June 21, 2012

APPEARANCES:

For the Government: MATTHEW LUNDER, ESQ.

U.S. Department of Justice

For the Defendant: JAMES COOPER, ESQ.

To Obtain Certified Transcript, Contact: Ronald A. DiBartolomeo, Official Court Reporter Theodore Levin United States Courthouse 231 West Lafayette Boulevard, Room 238 Detroit, Michigan 48226 (313) 962-1234

Proceedings recorded by mechanical stenography. Transcript produced by computer-aided transcription.

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Detroit, Michigan 1 2 Thursday, June 21, 2012 3 4 THE CLERK: Case Number 12-20254, United 5 States of America versus Fujikura, Limited. 6 7 MR. LUNDER: Good morning, your Honor. 8 THE COURT: Good morning. 9 MR. COOPER: Good morning, your Honor. My 10 name is James Cooper. I'm with Arnold and Porter in 11 Washington, D.C. I'm counsel to Fujikura, Limited. With me in the courtroom is Mr. Takashi Kunimoto, 12 13 who is the corporate representative and a member of the 14 board. Also with me is Kaoru Hattori, who is local 15 counsel to the company in Tokyo, Japan. She had come for this hearing, and for purposes of the discussion and the 16 17 Rule 11 colloquy and allocution, I would request that Ms. 18 Hattori stand next to Mr. Kunimoto. His English is 19 strong, but there may be occasions when he will want to have input from her, if that is acceptable? 20 21 THE COURT: That will be fine. If you like 22 to both step up then. 23 MR. COOPER: Also here is Bill Sankbeil from 24 the Kerr and Russell firm in Detroit, and in addition the 25 company's chief legal officer Norikazu Sato, who has come

from Tokyo, as well as counsel to the chairman of the U.S. 1 2 subsidiary of America Fujikura Limited, Makoto Itahashi, 3 who is in the courtroom in the gallery, along with my colleague Daniel Garten. 4 5 THE COURT: Okay. That is quite a crowd. 6 Welcome to all. 7 And Mr. Lunder, you are here from the government? 8 MR. LUNDER: Yes. THE COURT: Okay. Again, the Court has been 9 10 presented in this case with a proposed Rule 11 plea 11 agreement, the waiver of indictment and acknowledgement of 12 information, and I gather from these documents, again is 13 it two counts in this case as well? MR. LUNDER: One count information. 14 15 THE COURT: All right. Thanks. I understand 16 then that your client, Mr. Cooper, is pleading guilty to 17 that one count, is that right? 18 MR. COOPER: That is correct, your Honor. 19 THE COURT: We'll have you sworn. Raise your 20 right hand, please. 21 22 (Defendant sworn in by deputy clerk.) 23 24 THE COURT: Okay. Would you state your name 25 for us and spell your last name?

1	THE DEFENDANT: My name is Takashi Kunimoto.
2	THE COURT: Perhaps you should spell it all.
3	MR. COOPER: T-a-k-a-s-h-i K-u-n-i-m-o-t-o.
4	THE COURT: Thank you.
5	You are here appearing as the corporate
6	representative for the defendant Fujikura limited, is that
7	right?
8	THE DEFENDANT: Yes, your Honor.
9	THE COURT: You have been duly authorized by
10	a resolution of the corporate board?
11	THE DEFENDANT: Yes, your Honor.
12	THE COURT: And in that capacity what is
13	your employment capacity in relation to the corporation?
14	THE DEFENDANT: Senior vice-president and
15	member of the board of Fujikura Limited.
16	THE COURT: In your capacity, you've had the
17	opportunity to review the documents that you have signed
18	on behalf of the corporation?
19	THE DEFENDANT: Yes, your Honor.
20	THE COURT: And that includes an
21	acknowledgement of the information in this case, as well
22	as a waiver of indictment, is that right?
23	THE DEFENDANT: Yes, your Honor.
24	THE COURT: You understand by approving those
25	documents and proceeding today, you are waiving your right

to have a grand jury consider the charges against the 1 2 corporation? THE DEFENDANT: Yes, your Honor. 3 THE COURT: That the corporation has an 4 absolute right to have the matter first submitted to a 5 6 grand jury for determination of the appropriate charges to 7 be brought, you understand that? 8 THE DEFENDANT: Yes, your Honor. THE COURT: And only after 16 of 23 citizens 9 10 summoned to serve as a grand jury approve charges, it's 11 only after that that the corporation would have to take its defense? 12 13 THE DEFENDANT: Yes, your Honor. 14 THE COURT: And so by waiving the right to 15 have the matter considered by the grand jury, the corporation is giving up the chance that the grand jury 16 17 would decide no charges at all are appropriate against the 18 corporation, you understand that? 19 THE DEFENDANT: Yes, your Honor. 20 THE COURT: You also have signed this Rule 11 plea agreement, is that right? 21 22 THE DEFENDANT: Yes, your Honor. 23 THE COURT: And you have gone over that 24 document also with Mr. Cooper? 25 THE DEFENDANT: Yes, your Honor.

THE COURT: You believe that you understand 1 2 all of its terms? 3 THE DEFENDANT: Yes, your Honor. THE COURT: And you're satisfied with the 4 5 advice and assistance that he has provided you? 6 THE DEFENDANT: Yes, your Honor. 7 THE COURT: You understand that the 8 corporation, of course, is waiving a number of important legal rights if it proceeds to plea guilty to these 9 10 charges today as set forth in the information? 11 THE DEFENDANT: Yes, your Honor. 12 THE COURT: And you understand that the 13 maximum penalty provided by statute for this violation is 14 a fine -- a criminal fine of the greatest sum of either 15 100 million, or twice the gross pecuniary gain that was derived from the crime alleged, or the twice the gross 16 17 pecuniary loss caused to the victims of the crime by the 18 criminal conspiracy alleged here, you understand that? 19 THE DEFENDANT: Yes, your Honor. THE COURT: You also understand that the 20 21 Court for the violation would have the statutory option to 22 impose a term of probation from one to five years in 23 length? 24 THE DEFENDANT: Yes, your Honor. 25 THE COURT: And in addition could consider 12-20254; USA v. FUJIKURA, LTD

and order restitution to the victims of the offense? 1 2 THE DEFENDANT: Yes, your Honor. THE COURT: Lastly, you understand by statute 3 the Court would order a special assessment of -- this 4 5 says \$400. Is that accurate? 6 MR. LUNDER: Correct, your Honor. 7 MR. COOPER: Correct, your Honor. 8 THE COURT: For the conviction? 9 THE DEFENDANT: Yes. 10 THE COURT: I think we let the previous 11 defendant off with a \$400 special assessment, and there 12 were two counts. It probably should have been eight, 13 right? 14 MR. LUNDER: Yes. 15 THE COURT: So you understand if that the 16 Court accepts this Rule 11 plea agreement, the penalties 17 to be imposed would include a \$20 million fine payable in 18 full within 15 days of the date that the judgment of 19 conviction enters, you understand that? 20 THE DEFENDANT: Yes, your Honor. 21 THE COURT: Okay. And in addition, the Court 22 would be ordering the \$400 special assessment required by 23 statute? 24 THE DEFENDANT: Yes, your Honor. 25 THE COURT: And the Court would order no term

of probation, and no restitution in light of the 1 2 availability of civil causes of action, many of which have already been undertaken? 3 THE DEFENDANT: Yes, your Honor. 4 THE COURT: Okay. The corporation by 5 6 pleading guilty, of course, gives up a number of important 7 legal rights, including the right to have a trial in this 8 case, you understand that? 9 THE DEFENDANT: Yes, your Honor. 10 THE COURT: And at that trial, the 11 corporation has a right to be represented by an attorney, 12 you understand? 13 THE DEFENDANT: Yes, your Honor. 14 THE COURT: Do you also understand that the 15 corporation would be giving up its right to contest the 16 jurisdiction of the United States to prosecute the case? 17 THE DEFENDANT: Yes, your Honor. 18 THE COURT: And to have its trial before a 19 jury of 12 citizens who would make the ultimate decision on the outcome of the case? 20 21 THE DEFENDANT: Yes, your Honor. 22 THE COURT: You understand under some 23 circumstances, the company could waive its right to a jury 24 trial and have the Court alone make the decision? 25 THE DEFENDANT: Yes, your Honor.

THE COURT: Assuming a jury trial, you understand that the jury's decision would be -- before it could be accepted, it would have to be unanimous, that is, all 12 would have to agree that the corporation is guilty beyond a reasonable doubt before a verdict could be accepted?

THE DEFENDANT: Yes, your Honor.

THE COURT: And you understand at the trial, the corporation would be presumed to be innocent until each element of the offense is proven beyond a reasonable doubt to the jury's satisfaction, you understand that?

THE DEFENDANT: Yes, your Honor.

THE COURT: You understand at a trial, Mr. Cooper would help you throughout the case, and he would have the opportunity to cross examine all the witnesses called to testify against the corporation?

THE DEFENDANT: Yes, your Honor.

THE COURT: And in addition, it could have the Court order witnesses into court to testify for the corporation if you wish?

THE DEFENDANT: Yes, your Honor.

THE COURT: You understand that if the corporation were convicted at the trial, it would have a right to appeal that conviction and the sentence imposed by the Court, and by entering into this agreement, the

corporation will be waiving those rights as well? 1 2 THE DEFENDANT: Yes, your Honor. THE COURT: Have there been any promises made 3 to the corporation causing it to plea guilty today that 4 are not set forth in this Rule 11 agreement? 5 6 THE DEFENDANT: No, your Honor. 7 THE COURT: Has anyone tried to force this 8 plea of guilty by any pressure, duress or mistreatment of 9 any kind? 10 THE DEFENDANT: No, your Honor. 11 **THE COURT:** Do you believe the corporation 12 has made its decision to plea guilty to the offense 13 voluntarily and because it believes it is guilty of the 14 charges brought? 15 THE DEFENDANT: Yes, your Honor. THE COURT: Now understanding then the 16 17 consequences of the conviction to enter here, and 18 understanding the rights that the corporation will be 19 giving up in order to do so, is it still your wish to tender a plea of guilty to these charges? 20 21 THE DEFENDANT: Yes, your Honor. 22 THE COURT: One last point about the rights 23 the corporation is giving up, I mentioned that the 24 government must prove each element of the charge beyond a reasonable doubt before a conviction can occur in the 25

1 case, you understand that? 2 THE DEFENDANT: Yes, your Honor. 3 THE COURT: And in this connection the government first would have to prove that there was, 4 indeed, a criminal agreement, a conspiracy involving at 5 least two or more individuals or entities? 6 7 THE DEFENDANT: Yes. 8 THE COURT: For the purpose of which was to restrain trade, you understand that? 9 10 THE DEFENDANT: Yes. 11 THE COURT: And secondly, the government 12 would have to prove that your company, Fujikura, 13 voluntarily entered into that agreement knowing its 14 purposes. You understand that element? 15 THE DEFENDANT: Yes, your Honor. 16 THE COURT: And by -- and that the agreement 17 affected interstate or foreign commerce as a consequence, 18 you understand that? 19 THE DEFENDANT: Yes, your Honor. 20 THE COURT: By pleading guilty, of course, 21 you won't have a trial. So you're waiving all the trial 22 rights that we discussed earlier? 23 THE DEFENDANT: Yes, your Honor. 24 THE COURT: Now understanding the 25 consequences and the rights that the corporation is giving

up, how does Fujikura wish to plea to the charge of conspiracy to restrain trade, guilty or not guilty?

THE DEFENDANT: Guilty, your Honor.

THE COURT: Okay. All right. Sir, can you tell me what occurred, what was done by the corporation that you believe renders it guilty in this case?

MR. COOPER: Your Honor, if I might read a prepared statement of the facts into the record, and then the Court could inquire of Mr. Kunimoto whether he concurs with the facts.

THE COURT: That will be fine, Mr. Cooper.

MR. COOPER: Thank you, your Honor.

Fujikura Limited is an entity organized and existing under the laws of Japan with its principal place of business in Tokyo, Japan. Fujikura manufactures automotive wire harnesses and related products, and it engaged in the sale of automotive wire harnesses and related products in the United States and elsewhere.

Automotive wire harnesses are automotive electrical distribution systems used to direct and control electronic components, wiring and circuit boards.

For the purposes of this plea agreement, related parts include cable bonds, automotive wiring connectors, automotive wiring terminals and fuse boxes.

During the period of the conspiracy, which is from

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approximately January 2006 to February 2010, certain employees of the company engaged in discussions and attended meetings with competitor companies involved in the manufacturer and sale of automotive wire harnesses and related products.

During such meetings and conversations, agreements were reached to A, allocate the supply of automotive wire harnesses and related products sold to an automobile manufacturer on a model by model basis; B, to rig bids quoted to an automobile manufacturer for automotive wire harnesses and related products, and C, to fix, stabilize and to maintain the prices, including coordinating price adjustments requested by an automobile manufacturer of automotive wire harnesses and related products sold to an automobile manufacturer in the United States, and that manufacturer is Subaru of Indiana Automotive,

Incorporated.

During the relevant period, automotive wire harnesses and related products sold by one or more of the conspirator firms and equipment and supplies necessary to the production and distribution of automotive wire harnesses and related products, as well as payments for automotive wire harnesses and related products, traveled interstate and foreign commerce.

The business activities of the company, Fujikura

Limited and its co-conspirators in connection with the production and sale of automotive wire harnesses and related products that were the subject of this conspiracy, were within the flow of and substantially affected intestate and foreign trade and commerce.

The meetings and conversations described above took place in Japan, and automotive wire harnesses and related products that were the subject of the conspiracy were sold to an automobile manufacturer in the United States, that is Subaru of Indiana Automotive by the company's United States subsidiary, which is located within the Eastern District of Michigan.

As an enterprise, Fujikura employed more than 5,000 individuals during the relevant time period.

Fujikura sales of automotive wire harnesses and related products affecting an automobile manufacturer in the United States totaled approximately \$32 million during the period of January 2006 to February 2010.

THE COURT: All right. Having heard the statement of facts read by your attorney, did you first understand everything that he described as the factual basis for this determination of guilt?

THE DEFENDANT: Yes, your Honor.

THE COURT: And do you agree that it accurately states the acts committed and the agreements

made in violation of this statute? 1 2 THE DEFENDANT: Yes, your Honor. THE COURT: Okay. Anything else that you 3 believe should be addressed in connection with the plea 4 portion of this hearing? 5 6 MR. LUNDER: No, your Honor. 7 **THE COURT:** Mr. Cooper? 8 MR. COOPER: Nothing more from me. THE COURT: The Court is satisfied that the 9 10 plea is voluntary, knowledgeable and accurate. The 11 elements of the offense have been established by the 12 statement subscribed to by the witness, and the Court will 13 therefore accept the plea. 14 As it relates to the plea agreement, the Court has 15 had the opportunity to review Mr. Lunder's sentencing memorandum and, of course, the formula there starts with 16 17 the -- with the volume of commerce affected, and I heard 18 from your factual recitation, Mr. Cooper, that the company 19 agrees to 32.5 million was the amount I think. 20 MR. COOPER: I did say 32, approximately 21 32 million. 22 THE COURT: Okay. 23 MR. COOPER: I don't know the precise number 24 off the top of my head. 25 THE COURT: I'm sorry. It was 32.2 actually

in the memorandum.

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MR. COOPER: We believe that's accurate, your Honor.

THE COURT: Okay. As it relates to the calculation guideline range, you are satisfied with the with the method employed to do that?

MR. COOPER: Your Honor, we don't object to the Court referring to the calculations conducted by the government in determining the reasonableness of the sentence. If it were a contested hearing, we might disagree on certain points, but we believe that in light of all of the factors under Section 3553(a), the seriousness, the substantial fine about to be imposed, and the deterrent impact of that, as well as the company's substantial assistance to the government in its investigation and ongoing cooperation, as well as the substantial penalty that the company has already paid for related conduct in Japan, which is approximately 14 million U.S. dollars, we believe that the Court has before it all the information in front of you.

THE COURT: Okay. And you would waive the preparation of Pre-Sentence Investigation Report?

MR. COOPER: We recommend that the Court impose the \$20 million fine without a Pre-Sentence Investigation Report.

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THE COURT: Okay. Mr. Lunder on behalf of the government, you as well would ask the Court to act consistent with your sentencing memorandum?

MR. LUNDER: Yes, your Honor.

THE COURT: On behalf of the corporation sir, is there anything else that you would like to say before the Court imposes sentence?

THE DEFENDANT: Yes, your Honor.

On behalf of Fujikura Limited, let me state how sincerely we regret the conduct that has led to this proceeding today.

The company has taken this matter very seriously, as reflected by the substantial punishment recommended in the plea agreement.

In response to these investigations, top
management of Fujikura has instructed that all employees
to be made to understand that cartel activity is
prohibited. In this regard, the company has implemented a
more vigorous compliance program. This includes extensive
training of employees and more robust audit and oversight
of our sales functions. The conduct that led to our
guilty plea occurred prior to this revamping of our
compliance effort. We believe these compliance measures
are equipping us to avoid any repeat of this kind of
conduct that results today in the company's conviction in

the United States.

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We sincerely apologize to the Court and all parties concerned for this violation of law, and we are working diligently to remain a compliant company going forward.

Thank you.

THE COURT: Okay. Thank you.

The Court is satisfied that the penalties agreed upon between the parties and embodied in the sentencing memorandum submitted by Mr. Lunder are fully appropriate and are supported by an assessment of both the sentencing guidelines that are discussed in the memorandum, as well as the factors enumerated in Section 3553(a) by agreeing to a fine of \$20 million.

The company is certainly going to be held accountable fully for its culpable conduct. It will certainly be deterred from future mistakes of this nature, and the -- and the penalty will be assessed in a manner that is consistent with the other parties who have been found guilty of related conduct as a part of this investigation and prosecution.

As it relates to the guideline range, the starting point for the methodology determined to determine the fine begins with the volume of commerce, which as indicated in the agreed upon facts in the case and the Rule 11

agreement, represented approximately \$32.2 million, and the base fine resulting is 6.44 million as 20 percent of the affected volume.

There are points to be added to the offense score based on the number of employees, and then a reduction to be had based upon the company's clearly demonstrated recognition and acceptance of responsibility, and the multiplier provided for in Section 8(c)2.6 of the guidelines would have ultimately given a culpability score of eight, yield a fine range of 10.3 to 20.6 million.

The parties have apparently agreed that an upward adjustment from the bottom of that range to again fully account for the seriousness of the offense, would yield a fine amount of 22.2 million, and then the parties have again agreed that the appropriate discount of that fine range for the substantial assistance to the government provided by the corporation would be 10 percent resulting in the agreed upon fine of 20 million.

That again, the Court finds consistent with not only the guideline calculation, but the sentencing factors, the need to assess a substantial fine.

Obviously, it's accounted for in connection with the first of those factors that deals with the seriousness of the full facts and circumstances of the violation, and also meets the objectives of the second of the statute factors

of the deterrence.

The Court finds the level necessary to accomplish that objective is mitigated somewhat by the measures described here that have already been undertaken by the corporation to avoid making those mistakes again, and the corporate compliance enforcement apparently has been much improved since this conduct came to light, and again, the fine under the factors in the statute would avoid any unwarranted disparity between the amount assessed here and the amounts assessed in connection with the other offenders.

Accordingly, and pursuant to the Sentencing Reform-- yes?

MR. LUNDER: I apologize for interrupting, your Honor, but there is one point of clarification that I think we should put on the record.

THE COURT: Okay.

MR. LUNDER: For accuracy sake, when you were reciting the fine calculation, you mentioned that with respect to the upward adjustment aspect of the calculation, cooperation discount, that the defendant had agreed. I just want to point out this is the United States' sentencing memorandum and calculation, to which the defendant did not object.

THE COURT: All right. Okay. Yes, I should

have picked that nuance up from what Mr. Cooper said earlier, but thank you for that clarification.

MR. LUNDER: You're welcome.

THE COURT: And the Court is satisfied, especially in light of the absence of an objection that the recommended sentence then is an appropriate one.

I will therefore accept the Rule 11 agreement that's been entered into and impose the sentence consistent with it.

So accordingly and pursuant to the Sentencing Reform Act of 1984, the Court will order that the defendant pay a fine in the amount of \$20 million, within 15 days of the date this judgment of conviction is entered, which will be today. A \$400 special assessment is required by the statute.

The Court, for the reasons earlier stated, will waive the imposition of a restitution order, and order of probation, again for reasons that are well described in this hearing.

Is there anything else that you believe the sentence ought to include?

MR. COOPER: No, your Honor. We are satisfied with the imposition of the sentence. We would request that the judgment reflect that there will be a wire transfer of the funds.

THE COURT: Okay. We will include that 1 2 language in the judgment as well. 3 All right. Again, we will get this entered today and wish you good luck, sir. 4 5 MR. COOPER: Thank you. 6 MR. LUNDER: Thank you, your Honor. 7 8 (Proceedings concluded.) 9 CERTIFICATION 10 11 I, Ronald A. DiBartolomeo, official court reporter for the United States District Court, Eastern 12 13 District of Michigan, Southern Division, appointed pursuant to the provisions of Title 28, United States 14 15 Code, Section 753, do hereby certify that the foregoing is a correct transcript of the proceedings in the 16 above-entitled cause on the date hereinbefore set forth. 17 18 I do further certify that the foregoing 19 transcript has been prepared by me or under my direction. 20 21 Ronald A. DiBartolomeo, CSR Date 22 Official Court Reporter 23 24 25